Council Policy
Prioritization List

PROGRESS REPORT
JANUARY 2019
Since 2011, the San José City Council has participated in priority-setting sessions to determine which potential or pending ordinances and policy initiatives hold priority for completion in the months and year ahead. This progress report summarizes activities related to the council’s current policy priorities. Changes to the current policy priority list were last approved in June 2018, when the council approved removing two completed priorities from the list: Priority #1 Update the City’s Rental Rights and Referrals Program, and Priority #25 Downtown Active Storefronts Initiative.

In addition to those items, the Administration is pleased to report that several additional priorities have been finalized. Those items include:

- **# 4 Housing Rehabilitation Program (Housing Veterans Vouchers)**
  The Housing Rehabilitation Program was first prioritized in 2015 by directing the Housing Department to develop a housing rehabilitation program incentivizing landlords to participate in existing housing voucher or coupon programs. The program was established specifically to help homeless veterans access apartments in the private market. The County of Santa Clara provides funding for veterans’ rapid rehousing to HomeFirst, which assesses veterans’ vulnerability and provide housing voucher and assistance in locating apartments. This model is successful and has been extremely effective. Given the effectiveness of the HomeFirst’s Veteran Rapid Rehousing Program, its need for ongoing funding and its existing infrastructure, the city redirected $1,000,000 of existing Rebuilding for Heroes funding to this program. Staff will include this program in its periodic reports to City Council committees on the City’s Homelessness Response Program. At the December 11, 2018 Council Meeting, Councilmembers adopted a resolution authorizing the Director of Housing to negotiate and execute an agreement with the County of Santa Clara to provide rental subsidies to homeless veterans through the County’s Veterans’ Rapid Rehousing Program. (see file 18-1643)

- **# 10 Personal Care Business Compliance Initiative**
  The Personal Care Business Compliance Initiative was first prioritized in 2017. Due to limitations in staffing at the Police Department, the Public Safety, Finance, and Strategic Support Committee directed the SJPD to focus on enforcing the existing ordinance and allow massage businesses the opportunity to come into full compliance by obtaining the required permits. In 2017, the SJPD staffed the Vice Unit Sergeant position responsible for
enforcement and the 2017-18 Adopted Budget for the Code Enforcement Division added a dedicated Code Inspector to work in partnership with the SJPD on massage enforcement. In 2018, the Vice Unit implemented a robust plan to target IMBs suspected of prostitution activities, which included: 1) Collaborative effort between the Vice Unit, Code Enforcement, City Attorney’s Office, and the Permits Unit, 2) Increased covert investigations at suspected IMBs, and 3) a Landlord Education Program. Results of the strategy’s implementation efforts can be found in the Council Memo dated 9-7-18 from Chief Edgardo Garcia. In regards to creating a registry for all personal care businesses that provide any form of massage services, SJPD and the Finance Department are working together to identify the industry codes most likely used by IMBs when paying business taxes. The Finance Department will run queries on these businesses quarterly and provide the list of personal care businesses to the SJPD, who in turn will work with Code enforcement to monitor compliance with City and State regulations. As a result of the activities above, the SJPD no longer required a moratorium of new massage parlor permits or additional changes to the Municipal Code. Further, Since July 2017 Code Enforcement has conducted extensive outreach to personal care businesses, including providing information to stay compliant with city permits and state licenses. Staff also conducted outreach through the Landlord Education Program. (see file 18-1381)

➢ # 27 Medical Marijuana

On October 18, 2016, the City Council placed the following item on the Council Policy Priority List and ranked it #27: *Explore whether to allow medical marijuana distributors, manufacturers, and testing labs to operate in San José, and if so, how many and where.* Council also noted that voters would be considering Proposition 64 on the November 8, 2016 ballot to allow and license non-medical cannabis in California. On January 15, 2019, Council approved land use and regulatory ordinances allowing new cannabis manufacturers, distributors, and testing labs in San José, so long as they are located in the appropriate zone, obtain a City of San José Notice of Completed Registration, and obtain a State License. Final adoption of the ordinances (agendized for January 29, 2019) will complete Council Policy Priority #27. (see file 18-1809)

The current Council Policy Priorities list consists of 27 items. Please note that this list includes those items approved by the Council for removal in June 2018, as a reprioritization of the remaining items has not yet occurred. Nearly half of the policies prioritized by the
Council were added in 2017 and most correspond to two departments: The Department of Planning, Building and Code Enforcement and the Housing Department.

The report that follows is organized in order of priority as ranked by the City Council and provides general information and project coordination and development details for all 27 items.
HOW TO USE THIS REPORT

This progress report includes information on each Council Policy Priority. The report is organized by policy priority, and allows readers to learn about the stage of policy development for each item.

You can use this report to get:

**General Information**
- A description of the policy or ordinance priority.
- The original year of prioritization.

**Project Coordination**
- Lead and supporting department information.
- Key staff contacts

**Project Development**
- Status of project and percent completion.
- Work being completed to advance project completion.
- Next steps for Council committees.
- Estimated project completion date.

DEPARTMENT ABBREVIATION GUIDE

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budget</td>
<td>Budget Office</td>
</tr>
<tr>
<td>CAO</td>
<td>City Attorney’s Office</td>
</tr>
<tr>
<td>DOT</td>
<td>Department of Transportation</td>
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<tr>
<td>ESD</td>
<td>Environmental Services</td>
</tr>
<tr>
<td>Housing</td>
<td>Housing Department</td>
</tr>
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<td>OED</td>
<td>Office of Economic Development</td>
</tr>
<tr>
<td>PBCE</td>
<td>Department of Planning, Building &amp; Code Enforcement</td>
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<td>Police</td>
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<tr>
<td>PRNS</td>
<td>Parks, Recreation, and Neighborhood Services</td>
</tr>
<tr>
<td>PW</td>
<td>Public Works Department</td>
</tr>
</tbody>
</table>
**POLICY PRIORITIZATION HIGHLIGHTS**

5 Policies were completed in 2018.

41% of prioritizations fall under PBCE alone (11/27).

12 Projects have estimated completions in 2019.

48% of policies were added in 2017.
# CURRENT COUNCIL POLICY PRIORITIZATION LIST

<table>
<thead>
<tr>
<th>Priority Number</th>
<th>Policy/Ordinance Name</th>
<th>Lead Department</th>
<th>Project Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Update the City’s Rental Rights and Referrals Program</td>
<td>Housing</td>
<td>Complete</td>
</tr>
<tr>
<td>2</td>
<td>Local Hiring/Local Business/Apprentice Utilization Program</td>
<td>Public Works</td>
<td>In Progress</td>
</tr>
<tr>
<td>3</td>
<td>Mobile Home Conversions</td>
<td>PBCE</td>
<td>In Progress</td>
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<tr>
<td>4</td>
<td>Housing Rehabilitation Program (Homeless Veterans Vouchers)</td>
<td>Housing</td>
<td>Complete</td>
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<tr>
<td>5</td>
<td>Disadvantaged Business Enterprises</td>
<td>Public Works</td>
<td>In Progress</td>
</tr>
<tr>
<td>6</td>
<td>Electronic Billboards</td>
<td>PBCE/OED</td>
<td>In Progress</td>
</tr>
<tr>
<td>7</td>
<td>Downtown and/or Citywide Parks Operations and Maintenance Financing District</td>
<td>PRNS</td>
<td>In Progress</td>
</tr>
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<td>8</td>
<td>Development of a Soft-Story Retrofit Program</td>
<td>Housing</td>
<td>In Progress</td>
</tr>
<tr>
<td>9</td>
<td>Accessory Dwelling Units &amp; Garage Conversion Ordinance</td>
<td>PBCE</td>
<td>In Progress</td>
</tr>
<tr>
<td>10</td>
<td>Personal Care Business Compliance Initiative</td>
<td>Police</td>
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<tr>
<td>11</td>
<td>North San José Policy Review</td>
<td>PBCE/OED</td>
<td>In Progress</td>
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<tr>
<td>12</td>
<td>Regional Commercial Linkage Fee for Affordable Housing</td>
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<td>13</td>
<td>Safe Parking Program</td>
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<td>14</td>
<td>Private Property Graffiti Abatement Ordinance</td>
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<td>15</td>
<td>Downtown Zoning Code Update</td>
<td>PBCE</td>
<td>Not Started</td>
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<td>16</td>
<td>Impact Fee Deferred Payment Program for Housing</td>
<td>PBCE</td>
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<td>17</td>
<td>Develop Innovative Strategies to Hire Crossing Guards</td>
<td>Police</td>
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<td>18</td>
<td>Sanctioned Encampments</td>
<td>Housing</td>
<td>In Progress</td>
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<tr>
<td>19</td>
<td>Anti-Displacement Preference Ordinance</td>
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<td>20</td>
<td>Update Urban Design Guidelines</td>
<td>PBCE</td>
<td>In Progress</td>
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<td>21</td>
<td>Food and Clothing Distribution at City Parks</td>
<td>PRNS</td>
<td>In Progress</td>
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<td>22</td>
<td>Smoke-Free Housing</td>
<td>PBCE</td>
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<td>23</td>
<td>Spurring High Density Development Along Transit Corridors</td>
<td>PBCE</td>
<td>Not Started</td>
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<td>24</td>
<td>Riparian Corridors and Bird Safe Design</td>
<td>PBCE</td>
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<td>25</td>
<td>Downtown Active Storefronts Initiative</td>
<td>OED</td>
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<tr>
<td>26</td>
<td>San José is Open for Business/Legal Non-Conforming Uses</td>
<td>PBCE</td>
<td>Not Started</td>
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<tr>
<td>27</td>
<td>Medical Marijuana</td>
<td>Police</td>
<td>Complete</td>
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</tbody>
</table>
Council Policy Prioritization - Council Committee Timeline September 2018-June 2019*

- #13 (NSEC 9-13-18)
- #17 (PSFSS 10-18-18) #2 (CED 11-26-18)
- #5 (CED 1-28-19)
- #21 (NSEC 2-14-19)
- #17 (PSFSS 5-16-18)

*Date estimates as of 1-14-18

Council Policy Prioritization
Items Estimated for Completion in 2019

- #2 Local Hiring/Local Business/Apprentice Utilization Program
- #27 Medical Marijuana
- #13 Safe Parking Program (early spring)
- #11 North San Jose Policy Review
- #5 Disadvantaged Business Enterprises
- #20 Update Downtown Design Guidelines
- #17 Develop Innovation Strategies to Hire Crossing Guards
- #8 Development of a Soft-Story Retrofit Program
- #21 Food and Clothing Distribution at City Parks (Fall)
- #15 Downtown Zoning Code Update (Fall)
- #20 Update Urban Design Guidelines (Citywide Residential & Commercial) (Fall)
- #18 Sanctioned Encampments (Fall)
- #9 Accessory Dwelling Units & Garage Conversion Ordinance
**Priority 1  Update the City’s Rental Rights and Referrals Program**

**Description:** Explore modifications to strengthen the City’s rent control ordinance (rent registry, notices of rent increase, banking); and the creation of ordinances to address retaliatory evictions, income discrimination, major capital improvement pass-through, displacement and relocation (Ellis).

<table>
<thead>
<tr>
<th>Prioritization Year</th>
<th>Lead Department</th>
<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>Housing</td>
<td>Rachel VanderVeen</td>
<td>Kim Walesh</td>
<td>CAO</td>
</tr>
</tbody>
</table>

**Work being completed:**

- On May 17, 2016, the City Council adopted the Interim Apartment Rent Ordinance. The 5% annual allowable rent increase took effect on June 17, 2016.
- On August 23, 2016, Council approved regulations to implement the fair return process as part of the Interim Ordinance. The fair return process was implemented starting September 27, 2016.
- On April 18, 2017, the City Council approved the Ellis Act Ordinance, which provides protections to tenants in apartments being removed from the rental market.
- On May 9, 2017, the City Council passed the Tenant Protection Ordinance, which provides just cause eviction protections to tenants living in over 80,000 apartments in San José.
- On November 14, 2017, the City Council approved the updated Apartment Rent Ordinance and Regulations.
- On April 24, 2017, the City Council passed amendments to the Tenant Protection Ordinance prohibiting retaliatory action to tenants based on immigration status and introducing a criminal activity just cause reason; Ellis Act Ordinance reducing the re-control requirements; and the Apartment Rent Ordinance clarifying ratio utility billing is not allowed.
- The Housing Department returned to the City Council with clarifying language on the amendment to the Apartment Rent Ordinance on May 22, 2018.

**What’s next:**

- Council approved the item on June 19, 2018.

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**Project Status**

**STATUS:** ✔ **COMPLETE**  **PROJECT COMPLETION:** 100%
Priority 2  Local Hiring/Local Business/Apprentice Utilization Program

**Description:** Create policies encouraging the hiring of local workers and contracting of local and small businesses, using the City of Sunnyvale's recently approved program as a model.

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<thead>
<tr>
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<tbody>
<tr>
<td>2015</td>
<td>Public Works</td>
<td>Christopher Hickey</td>
<td>Kim Walesh</td>
<td>CA, OED</td>
</tr>
</tbody>
</table>

**Work being completed:**

- ✓ An update on the Labor Market Study was provided to Community and Economic Development Committee on September 25, 2017. Public Works is coordinating with Office of Economic Development and the City Attorney’s Office.
- ✓ At the October 16, 2018 Council Meeting, the City Manager and City Attorney were directed to negotiate and execute a Project Labor Agreement (PLA) with the Building Trade Council.
- ✓ PW presented the item at the Treatment Plant Advisory Committee meeting on November 8, 2018 and received no objections. PW is in the process of obtaining signatures from the Building Trade Council.

**What’s next:**

- ➢ Project Labor Agreements: The PLA has been approved and is currently pending execution, which requires the Building Trade Council to get signatures from all 26 unions.
  
- ➢ Labor Market Study: Staff will return to the Community and Economic Development Committee in January 2019 with the final report assessing the current and forecasted demand and supply for construction workers for public review and recommendations.

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**Project Status**

**STATUS:** In Progress  **PROJECT COMPLETION:** 86%  
**EST. COMPLETION:** Jan. 2019
Description: Review and potentially amend the Mobile Home Conversion Ordinance to address the protection of health, safety, and welfare of mobile home park residents, including any needed General Plan amendments.

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</thead>
<tbody>
<tr>
<td>2014</td>
<td>PBCE</td>
<td>Jared Hart</td>
<td>Kim Walesh</td>
<td>CAO, Housing</td>
</tr>
</tbody>
</table>

Work being completed:

- The City Council adopted a New Mobile Home Park Conversion Policy (February 23, 2016), Zoning Code amendments (February 23, 2016 and May 16, 2017) and General Plan text amendments (May 16, 2017) to further the protection of mobile home parks.
- In response to Council direction on May 16, 2017, staff brought to Council on March 13, 2018, an analysis of proposed general plan land use overlay amendments for mobile home parks and review of recommendations from the Law Foundation of Silicon Valley regarding protection of mobile home park residents.
- Council accepted staff’s analysis and directed staff to bring back to Council three minor General Plan text amendments identified in the analysis as part of a future General Plan hearing cycle.
- Council also requested that staff consider establishing a Mobilehome Park land use designation and land use amendments for the two mobilehome parks with high density residential land use designations, with staff commencing work no later than Spring 2019.
- The City Council approved the three General Plan text amendments at the December 11, 2018 Council Meeting.

What’s next:

- Staff will commence work on mobilehome parks with high density residential land use designations in spring 2019 and anticipate bringing to Council recommendations for consideration in early 2020.
Priority 4  Housing Rehabilitation Program (Homeless Veteran Vouchers)

**Description:** Develop a program using the Low and Moderate Income Housing Asset Fund in the City’s Affordable Housing Investment Plan to establish a housing rehabilitation program incentivizing property owners to participate in housing voucher or coupon programs for homeless veterans.

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<tbody>
<tr>
<td>2015</td>
<td>Housing</td>
<td>James Stagi</td>
<td>Lee Wilcox</td>
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</tr>
</tbody>
</table>

**Work being completed:**

✔ All the legal documents are finalized and the program is up and running. Applications are being accepted and processed.

**What’s next:**

➢ The Administration considers this item complete and will recommend Council confirmation of completion at the March 2019 Policy Priority Setting Session.
Priority 5  Disadvantaged Business Enterprises

Description: Explore expanding existing Disadvantaged Business Enterprises program beyond Airport to other City departments and contracts.

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<td>2015</td>
<td>Public Works</td>
<td>Christopher Hickey</td>
<td>Kim Walesh</td>
<td>CAO, DOT, ESD</td>
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</tbody>
</table>

Work being completed:

✓ An update was provided to the Community and Economic Development Committee on June 25, 2018. The Committee approved a two phase engagement and implementation plan. The consultant, Silvy Group, developed an outreach and engagement plan that launched in October 2018. The outreach and engagement plan revolves around education and information accessibility through on-line tutorials, workshops, and contractor meet and greets.

✓ Concurrently, Keen Independent Research LLC and Milagro Marketing LLC, a Joint Venture, are analyzing and developing program options and recommendations to expanding contract opportunities. The consultants are analyzing each potential program for feasibility, legal considerations, staffing, and resource considerations.

✓ Public Works is embarking on the Public Works Academy. The Academy consists of Opportunity Awareness Events scheduled at five (5) different Community Centers throughout San José and seminars focused on developing contractors’ knowledge and experience in working with the City of San José on construction contracts. Public Works has notified 2500+ contractors via USPS, 1200+ contractors through e-mail, and released an RFI on Bidsync.

What’s next:

➢ An update will be provided to Community and Economic Development Committee in January 2019. A final report and recommendations related to increasing small and local business participation in City-related procurements will be presented to Community and Economic Development Committee in June 2019.
Priority 6  Electronic Billboards

**Description:** Options for public and private property that will allow electronic digital off-site advertising signs or billboard installations.

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<td>2015</td>
<td>PBCE/OED</td>
<td>PBCE: Art Henriques</td>
<td>Kim Walesh</td>
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<tr>
<td></td>
<td></td>
<td>OED: Blage Zelalich</td>
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</table>

**Work being completed:**

- At the September 25, 2018 City Council Meeting, the Council approved General Plan, Municipal Code and Council Policy amendments to allow electronic billboards on City-owned sites. These approvals constitute Phase 1 of the work on this priority.
- OED staff is currently working with external and internal stakeholders to develop an RFP for electronic billboards on city-owned facilities downtown. The RFP will come to council for review by the end of February, and the RFP will be issued in March, solicit responses by April, and awarded in May. Staff would work toward having the installation of any new signs in Summer or Fall of 2019.
- Phase 2 of this priority involves allowing electronic billboards on non-City-owned sites. Staff is currently working to secure an environmental consultant for Phase 2. Staff projects finishing the EIR for Phase 2 by 2019 and bringing the completed work product before the Council in early 2020.

**What’s next:**

- The RFP for Phase 1 will come to Council for Review by the end of February 2019
- Staff plans to bring the completed work product for Phase 2 to Council in early 2020.

**Project Status**

**STATUS:** In Progress  
**PROJECT COMPLETION:** 50%  
**EST. COMPLETION:** Phase 1 Sept. 2018  Phase 2 Early 2020
Priority 7  Downtown and/or Citywide Parks Operations and Maintenance Financing District

**Description:** To study and make recommendations to the City Council for a long term financing district for parks operations and maintenance. The study will look citywide and at downtown as options.

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<tbody>
<tr>
<td>2015</td>
<td>PRNS</td>
<td>Nicolle Burnham</td>
<td>Angel Rios, Jr.</td>
<td>CAO, PBCE, PW</td>
</tr>
</tbody>
</table>

**Work being completed:**

- On November 28, 2017 as part of Item 5.1, PRNS provided an update on the status of the Greenprint Update and results of a funding feasibility study. The Greenprint establishes the vision and mission for the future of the Parks, Recreation, and Neighborhood Services (PRNS) Department. The Greenprint is a 20-year strategic plan to guide the stewardship and expansion of parks, recreation facilities and community services. At this City Council meeting, PRNS received approval from the Mayor and City Council to continue investigating funding opportunities.
- Round 1 Polling was completed in August 2017 and reported to the City Council in November 2017.
- As a next step, PRNS, in coordination with the CMO, will be implementing outreach campaigns to educate the community on the important services they provide as well as gaps in services.
- A second round of polling was planned for spring 2018 but was placed on hold. PRNS is still evaluating options for funding and will continue to pursue this in the coming year.
- Continue evaluating a ballot initiative for a parcel tax in 2020, including the possibility of additional polling before our next report back to council.

**What’s next:**

- An update on this item will be presented to the Neighborhood Services and Education Committee in May 2019.

**Project Status**

STATUS: In Progress  PROJECT COMPLETION: 40%

EST. COMPLETION: August 2020
Priority 8  Development of a Soft-Story Retrofit Program

Description: Explore developing a program to incentivize the seismic retrofit of multifamily soft-story buildings. An incentive program may motivate owners to retrofit inadequate structures that pose a safety risk to over 24,000 San José residents who live in the approximately 1,093 "soft-story" buildings.

<table>
<thead>
<tr>
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<tbody>
<tr>
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<td>James Son</td>
<td>Kip Harkness</td>
<td>Housing</td>
</tr>
</tbody>
</table>

Work being completed:

✓ Staff submitted an application to the California Office of Emergency Services Hazard Mitigation Program Grant for a grant award of $5 million to implement a soft story rebate program. The State has not yet notified award winners.

✓ The staff work group for this issue was reconvened in the Fall and met in December. The team will begin drafting RFPs in anticipation of receiving the grant funding. To-date, the City has not received notification of funding, but was informed by the Office of Emergency Services that project recommendations will go to FEMA in the coming months of 2019.

What’s next:

➢ Report to the Community and Economic Development Committee on April 22, 2019.

Project Status

STATUS: **In Progress**  PROJECT COMPLETION: **35%**

EST. COMPLETION: July 2019*

*Completion of this priority is grant dependent.
Priority 9  Accessory Dwelling Units & Garage Conversion Ordinance

Description:

Accessory Dwelling Units: Support the Planning Department’s recommendations to revise the Zoning Code to ensure that the City’s Second Unit Ordinance is in conformance with the provisions of Senate Bill 1069 (Wieckowski), which requires jurisdictions to relax some requirements for second units, also called accessory dwelling units; Direct the Administration to: (a) Eliminate any impediments to the conversion of detached garages or other accessory units to residential use; (b) Consider changes that would increase the number of potential lots in R-2 zones; (c) Study an amnesty program that would legalize illegal non-conforming accessory dwellings as long as they are brought up to the standards included in the City’s ordinance; (d) Encourage a robust public information effort to help residents understand the potential for second units, and the process for development; Additionally, to “Not require for the secondary dwelling a minimum area of 80 sq. ft. of private open space with a minimum width of 8 feet.”

Garage Conversion Ordinance: An ordinance to establish procedures whereby owner-occupants of single-family residential real property on which certain illegal garage conversions now exist would have a limited time to seek to legalize converted garages. Landlords could be required to provide some affordable housing in exchange for the legalized unit. Explore the possibility of reducing the parking requirements if the unit's close enough to a major transit stop

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<tr>
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<td>PBCE</td>
<td>Michael Brilliot</td>
<td>Kim Walesh</td>
<td>Housing, CAO</td>
</tr>
</tbody>
</table>

Work being completed:

✓ An ordinance change was approved by Council on June 19, 2018. Ordinance changes came into effect on July 27, 2018

The ordinance approved by the Council made the following amendments to the Zoning Code:

• Expanded the Zoning Districts where ADUs are allowed;
• Increased the number of single-family lots that qualify for ADUs;
• Modestly increased the maximum size of ADUs;
• Eased and clarified setback requirements for ADUs; and
• Eased and clarified parking requirements for ADUs.
These amendments are intended to help facilitate construction of ADUs.

- As part of the Council action on June 19th, the City Manager was directed to return to Council with a proposal for an amnesty program that would encourage homeowners to bring illegal ADUs up to the building code. In light of this additional direction, this priority is not considered complete. Staff will return to Council on this issue.

**What’s next:**

- Staff will return to Council in response to the direction to develop an amnesty program by October of 2019.

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**Project Status**

STATUS: In Progress  PROJECT COMPLETION: 90%

EST. COMPLETION: October 2019
Priority 10 Personal Care Business Compliance Initiative

Description: This priority has 3 parts: (1) A registry requiring all personal care businesses that provide any form of massage services to annually register prior to obtaining a business tax certificate with an additional cost-recovery fee for a City employee position to proactively coordinate administrative processes and inspection for compliance. (2) A moratorium on the distribution of new massage parlor permits to all personal care businesses that provide any form of massage services during the initiative development up to a period of one year with an option to extend per Council's approval. (3) Conduct outreach and discussion with industry business professionals.

<table>
<thead>
<tr>
<th>Prioritization Year</th>
<th>Lead Department</th>
<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
</tr>
</thead>
</table>
| 2015                | Police          | Lt. Paul Messier
Sgt. Rick Galea | Jennifer Maguire | PBCE, CAO |

Work being completed:

✓ Since February 2018, the Vice Unit has implemented a robust plan to target illicit massage businesses suspected of prostitution activities. This new effort employs three strategies: (1) Collaboration between the Vice Unit, Code Enforcement, the City Attorney’s Office and the Permits Unit, (2) Increased covert investigations at suspected illicit massage businesses and (3) A landlord education program. This effort has closed 107 illicit massage businesses, significantly reducing the number of such businesses in the city.

✓ Staff took the following actions in response to the direction provided:
  - **Personal Care Registry**: Using existing resources, the Finance Department now provides the Vice Unit with a list of personal care businesses compiled from its business tax system.
  - **Moratorium**: Given the success of the Vice Unit’s enforcement program, staff did not recommend moving forward with a moratorium. Council concurred.
  - **Outreach**: Staff successfully implemented an outreach program, including 463 code enforcement inspections and the creation of a Landlord Education Program.

What’s next:

➢ On October 16, 2018, after hearing a report on implementation from the San José Police Department, the City Council voted to consider this Policy Priority implemented and complete.

**Project Status**

STATUS: √ COMPLETE PROJECT COMPLETION: 100%
Priority 11  North San José Policy Review

**Description:** Review of North San José development policies, fees, and development capacity allocations.

<table>
<thead>
<tr>
<th>Prioritization Year</th>
<th>Lead Department</th>
<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>PBCE</td>
<td>Michael Brilliot</td>
<td>Kim Walesh</td>
<td>DOT, PW</td>
</tr>
<tr>
<td></td>
<td></td>
<td>OED: Chris Burton</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Work being completed:**

- Code changes and GP amendments to allow flexibility for retail and service commercial uses completed; approved by Council on December 12, 2017.
- Staff is moving forward with modifications to the Policy that will make 8,000 units from Phase 2 available for development.
- Staff returned to CED on October 22, 2018 to provide an update on the proposed approach, which involves consolidating the four phases currently established by the North San José Policy into two phases.

**What's next:**

- Staff will bring forward Development Policy amendments and appropriate CEQA clearances for Council consideration in early Spring 2019.

---

**Project Status**

**STATUS:** In Progress  **PROJECT COMPLETION:** 90%  
**EST. COMPLETION:** Early Spring 2019
Priority 12 Commercial Impact Fee for Affordable Housing

**Description:** Research the potential of a non-residential development fee as an additional source of revenue for affordable housing development.

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<thead>
<tr>
<th>Prioritization Year</th>
<th>Lead Department</th>
<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>Housing</td>
<td>Kristen Clements</td>
<td>Kim Walesh</td>
<td>COA, PBCE, OED</td>
</tr>
</tbody>
</table>

**Work being completed:**

- Staff went to Council on June 12, 2018 with the Housing Crisis Workplan. At that time, Council did not accept staff's recommendation to initiate a Nexus Study for a potential Commercial Impact Fee for the Diridon Station Area. Per Council direction, staff continued to advocate for a regional approach to CIF.

- The Council again considered whether to pursue a Commercial Linkage Fee at the September 18, 2018 Council meeting as part of a response to a Civil Grand Jury Report, but took no action.

- At the City Council meeting 12-11-18, Council approved 9-10-18 memo from Mayor Liccardo, with modifications as noted in the 12-7-18 joint memo from Vice Mayor Carrasco, and Councilmembers Peralez, Jimenez, and Rocha. This approved a feasibility study to be pursued in tandem with the nexus study to assess market impacts of development with variations of fee levels, geographic location, land use, and building type. The Administration will report back to Council with a scope of work for both studies. Additionally, staff will explore a separate study for a Downtown Core Commercial development impact fee.

**What's next:**

- Staff will bring forward scope of work details to the City Council in February 2019.
- Staff are drafting an RFP for the study and will bring forward a mid-year budget proposal to pay for the study.

---

**Project Status**

**STATUS:** In Progress  
**PROJECT COMPLETION:** 25%  
**EST. COMPLETION:** TBD
Priority 13 Safe Parking Program

**Description:** Explore and develop an ordinance which would allow for a legal use of “safe parking” in public and privately-owned parking lots for people who live in their vehicles.

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<tr>
<th>Prioritization Year</th>
<th>Lead Department</th>
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<th>CMO Lead</th>
<th>Supporting Departments</th>
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</thead>
<tbody>
<tr>
<td>2017</td>
<td>PBCE</td>
<td>Aparna Ankola</td>
<td>Lee Wilcox</td>
<td>Housing/CAO</td>
</tr>
</tbody>
</table>

**Work being completed:**

- The Pilot safe parking nonprofit contract award was approved by Council on October 16, 2018. The proposed Pilot Program is designed to serve families, with at least one minor child, who use their cars and recreation vehicles as their primary residence in San José. It will operate in an overflow parking area in the Seven Trees Community Center located at 3590 Cas Drive in San José.
- Staff has drafted an ordinance and has started the environmental clearance for the new ordinance.

**What’s next:**

- The ordinance and environmental clearance will be heard by the Planning Commission on January 30, 2019 and by the Council on February 26, 2019.
- Staff will also provide a status update on the pilot program to the Neighborhood Services and Education Committee in June 2019.

**Project Status**

**STATUS:** In Progress  **PROJECT COMPLETION:** 75%

**EST. COMPLETION:** January 2019
Priority 14 Private Property Graffiti Abatement Ordinance

**Description:** Ordinance that will allow staff to warn private property owners to abate graffiti on their property within 72 hours, or the City will abate the graffiti and bill the property owner.

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</thead>
<tbody>
<tr>
<td>2017</td>
<td>PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>TBD</td>
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</table>

**Work being completed:**

- Due to limited staff resources and staff focus on higher prioritized Council items, no work has been initiated on this item.

**What’s next:**

- TBD

---

**Project Status**

**STATUS:** Not Started  **PROJECT COMPLETION:** 0%

**EST. COMPLETION:** TBD
Priority 15 Downtown Zoning Code Update  
(Responding to the Housing Crisis)

**Description:** Eliminate parking requirements, establish height minimums, and establish minimum residential densities for residential uses Downtown. Also establish requirements for retail, restaurants or other active ground floor uses on streets with sufficient visibility or foot traffic.

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<tr>
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<th>CMO Lead</th>
<th>Supporting Departments</th>
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</thead>
<tbody>
<tr>
<td>2015</td>
<td>PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>TBD</td>
</tr>
</tbody>
</table>

**Work being completed:**

- With the approval of the budget and hiring of two planners to focus on housing, this work will be initiated in Spring of 2019, building off the work of the downtown strategy update.

**What’s next:**

- An update will be provided to the Community and Economic Development Committee at its February 2019 meeting as part of the Housing Crisis Work Plan Progress Report.

---

**Project Status**

STATUS: **Not Started**  
PROJECT COMPLETION: **0%**  
EST. COMPLETION: **Fall 2019**
**Priority 16 Impact Fee Deferred Payment Program for Housing (Responding to the Housing Crisis)**

**Description:** Consider allowing deferral of payment of impact fees on GP 2040-compliant housing construction to enable payments streams to align with project revenues. Explore financing mechanisms that could allow for-sale housing projects to pay fees over time, at higher aggregate amounts than currently – but reduce the up-front burden.

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<thead>
<tr>
<th>Prioritization Year</th>
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<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
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</thead>
<tbody>
<tr>
<td>2017</td>
<td>OED/PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>TBD</td>
</tr>
</tbody>
</table>

**Work being completed:**

- OED staff has begun coordination with other departments to understand the current requirements and practices associated with the collection of various development fees and taxes. Upon completion of the hiring process for the OED Housing Catalyst position (currently anticipated for early 2019) staff will conduct a peer review of impact fee deferral programs provided by other cities, and engage with the CAO on developing a path back to the City Council for full consideration.

**What's next:**

- TBD

---

**Project Status**

STATUS: **Not Started**  PROJECT COMPLETION: **0%**  EST. COMPLETION: **TBD**
Priority 17 Develop Innovation Strategies to Hire Crossing Guards

Description: Develop new and innovative strategies to hire crossing guards.

<table>
<thead>
<tr>
<th>Year</th>
<th>Lead Department</th>
<th>Lead Staff</th>
<th>CMO Lead</th>
<th>Supporting Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>Police</td>
<td>Capt. Mike Kihmm</td>
<td>Jennifer Maguire</td>
<td>Budget</td>
</tr>
</tbody>
</table>

Work being completed:

✓ On October 18, 2018, the Public Safety, Finance and Strategic Support Committee heard and accepted a status report on this item. The report noted that staff has successfully implemented innovative hiring strategies, but that during review of the item staff discovered that crossing guard staffing levels are out of alignment with the Adopted Budget.

✓ On hearing the report, the Committee noted that the policy priority of innovative hiring strategies for crossing guards has been met, but because program staffing is not aligned with the budget, the Committee referred the issue to the budget process with a goal of aligning budget and staffing without reducing program service levels. Staff was directed to return to the Committee no later than May 2019 with a follow-up report.

What’s next:

➢ This item will return to the Public Safety, Finance and Strategic Support Committee in May of 2019

Project Status

STATUS: In Progress  PROJECT COMPLETION: 80%

EST. COMPLETION: May 2019
Priority 18 Sanctioned Encampments

Description: Continue to explore the operation of a sanctioned encampment pilot to meet the immediate needs of unsheltered homeless people in the community.

Work being completed:

✓ Staff is focusing on interim housing opportunities to address the immediate needs of unsheltered homeless.
✓ Staff completed a second round of community outreach to obtain neighborhood feedback on the Bridge Housing Communities (BHC) project.
✓ On 11-27-18 Councilmembers amended the City’s Legislative Program to seek regulatory streamlining for sanctioned encampments, allowing the City to establish and operate sanctioned encampments.
✓ Staff also completed the CEQA analysis, the prototype, and operations and development plan and presented it to the City Council in December 2018. Staff provided council with:
  • Development considerations for the BHC pilot - including costs; schedule and funding commitment
  • A draft BHC Ordinance for consideration;
  • BHC developer and operator agreements for Council approval; and,
  • Shelter Crisis Declaration
✓ The Council accepted final staff site recommendations for 2 BHC projects and associated resolutions and ordinance changes. (File # 18-1703)
✓ At the December 2018 Council meeting, Council directed the Housing Department to continue exploring sites and funding for potential additional bridge housing communities, as well as alternative formats that are less costly.
✓ The Housing Department was also directed to work with the Office of Economic Development and the Mayor’s Office to reach out to landlords to explore the availability of underutilized industrial land or parking lots for small-footprint, temporary interim homeless solutions.

What’s next:

➢ The next City-County Joint Meeting is scheduled for March 22, 2019 at which housing and homelessness will be discussed as well as a long term location and evaluation of Hope Village.

Project Status

STATUS: In Progress PROJECT COMPLETION: 85%
EST. COMPLETION: Fall 2019
Priority 19 Anti-Displacement Preference Ordinance

**Description:** Explore the development of policy that will allow a set-aside in affordable housing developments that prioritizes residents who are being displaced that live in low-income neighborhoods undergoing displacement and/or gentrification.

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>2017</td>
<td>Housing</td>
<td>Kristen Clements</td>
<td>Kim Walesh</td>
<td></td>
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</tbody>
</table>

**Work being completed:**

- Tenant preference policies would direct property managers of restricted affordable apartments to give a priority to certain types of applicants. The Anti-Displacement Tenant Preference would give a priority to affordable housing apartment applicants who are from City-identified areas that are undergoing displacement or are likely to experience displacement.
- Staff has obtained input from both the Housing and Community Development Commission and the City Council’s Community and Economic Development Committee two times on the development of tenant preference policies.
- Staff is currently drafting the policy and is getting feedback on the draft policy from the Housing and Community Development Commission, other stakeholders, and the public through March 2019. Project timeline extended to give ample time for public feedback on staff’s work. This input will inform a final draft policy which will be brought to the City Council for consideration in Spring 2019.

**What’s next:**

- Staff expects to bring a draft anti-displacement tenant preference policy to the City Council in April 2019.
- Staff will then develop the two other draft tenant preference policies identified by the Community and Economic Development Committee – applicants who live or work in San José, and applicants who have been displaced due to defined events – for consideration by the City Council.

---

**Project Status**

**STATUS:** In Progress  
**PROJECT COMPLETION:** 45%  
**EST. COMPLETION:** Early 2020
Priority 20 Update Urban Design Guidelines

**Description:** Update citywide urban design guidelines for our key commercial districts, including Downtown and Berryessa.

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<tr>
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</table>

**Work being completed:**

*Citywide and Downtown:*
- ✓ For the Downtown Guidelines, a Master Service Agreement and Task Order were executed with Skidmore, Owings & Merrill for the first phase, updating the Downtown/Diridon Design Guidelines, using budgeted City funds, and work began in April.
- ✓ Two well-attended community workshops led by staff were held in April and December 2018. The Downtown guidelines are scheduled for discussion at the Historic Landmarks Commissioner (HLC) Design Review Committee in January 2019 and the full HLC in February.
- ✓ Hearings have also been scheduled for Planning Commission in February 2019 and City Council in March 2019.
- ✓ In April 2018, the City was awarded a $200,000 MTC Priority Development Area Staffing Grant to provide consultant support for the second phase of the guidelines update—the Citywide Residential and Commercial Guidelines.
- ✓ In August 2018, a contract was executed between the Metropolitan Transportation Commission and a team of consultants consisting of Urban Planning Partners and Van Meter Williams Pollack architects. These guidelines are anticipated to go to Council for adoption by the end of 2019.
- ✓ Staff provided an update to the Community and Economic Development Committee on October 22, 2018. The update described the phasing strategy for this project and summarized staff’s approach to developing the Downtown guidelines.

*Berryessa:*
- ✓ The Urban Design Guidelines for Berryessa BART Urban Village will be completed as part of the of the Urban Village planning process which was initiated Fall 2018.
What’s next:

Downtown Guidelines
➢ Going to Council April 2019.

Citywide Residential & Commercial Guidelines
➢ Going to Council Fall 2019.

Berryessa Guidelines
Priority 21 Food and Clothing Distribution at City Parks

**Description:** Review and update the Municipal Code policy regarding the distribution of food and clothing at City Parks.

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<tr>
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<tbody>
<tr>
<td>2014</td>
<td>PRNS</td>
<td>Mike Will</td>
<td>Kip Harkness</td>
<td>CAO/OED/Police/Housing</td>
</tr>
</tbody>
</table>

**Work being completed:**

- St. James Park has faced challenges in terms of public health, welfare, and safety aspects. For that reason, a public safety campaign to Educate-ReDirect-Enforce homeless feeding at St. James Park has been initiated. The goal is to find a balanced solution to promote the park enjoyment, as well as enhanced safety and cleanliness. The “Educate” portion of the campaign has been launched with the installation of signage and a new webpage: [http://www.sanjoseca.gov/howyoucanhelp](http://www.sanjoseca.gov/howyoucanhelp), including information on:
  1. The Municipal codes that prohibit the distribution of food at parks;
  2. Established food kitchens that help feed the homeless; and
  3. Safely prepared meals and wrap-around services near the park for the homeless population.

- The “ReDirect” element of the campaign is in process with identifying a location and securing a food service provider that will fill the food gaps on the weekends.

- An RFQ was finalized to identify a food provider. The RFQ was released once final lease details associated with the organization using the city re-use location were completed.

- The RFQ closed on January 11, 2019, with anticipated agreement execution in April 2019.

- The Special Park Use Policy regarding special event permits is under review by the City Attorney’s Office. A recommendation is anticipated by March 2019.

**What’s next:**

- Staff will update the Neighborhood Services and Education Committee on implementation of the Educate-ReDirect-Enforce model in spring 2019.
Priority 22 Smoke-Free Housing

**Description:** Explore a prohibition on smoking in multifamily housing units.

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</thead>
<tbody>
<tr>
<td>2017</td>
<td>PBCE</td>
<td>Rachel Roberts</td>
<td>Kim Walesh</td>
<td>Santa Clara County, Public Health</td>
</tr>
</tbody>
</table>

**Work being completed:**

- ✓ San José was selected to receive $70,000 (monetary and in-kind support) by the Santa Clara County Department of Public Health, “Healthy Cities Program: Tobacco-Free Communities Strategies” for staff resources, research, outreach, and the development of an implementation strategy with outreach materials to develop strategies to reduce smoking in Multifamily Housing.
- ✓ PBCE and Santa Clara County Public Health are incorporating the GARE racial equity toolkit for the assessment of policy options.

**What’s next:**

- ➢ Staff is currently developing policy objectives, a timeline, and scope of work for available funding in coordination with the County.

---

**Project Status**

**STATUS:** In Progress    **PROJECT COMPLETION:** 5%

**EST. COMPLETION:** July 2020
Description: Development of an incentive plan to spur investment in high-density development within the General Plan land use designation "transit residential" by exploring a targeted decrease in the $17/square foot Housing Impact Fee and other fees, to include looking at alternative payment schedules to the current up-front payment requirement.

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</thead>
<tbody>
<tr>
<td>2017</td>
<td>PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>TBD</td>
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</tbody>
</table>

Work being completed:

✓ Due to limited staff resources and staff focus on higher prioritized items, a work plan for this item has not been initiated.

What's next:

➢ TBD

Project Status

STATUS: Not Started

PROJECT COMPLETION: 0%

EST. COMPLETION: TBD
**Priority 24 Riparian Corridors and Bird Safe Design**

**Description:** Develop a work plan to:
- Study the impacts of bird strikes in San José;
- Explore the implications of incorporating current voluntary bird-safe design measures as a City-wide requirement along riparian habitats, creek corridors and open spaces; and
- Evaluate if additional environmental review may be needed to implement a citywide program.

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<tbody>
<tr>
<td>2017</td>
<td>PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>TBD</td>
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</table>

**Work being completed:**

✓ Due to limited staff resources and staff focus on higher prioritized items, a work plan for this item has not been initiated.

**What’s next:**

➢ TBD

---

**Project Status**

STATUS: Not Started          PROJECT COMPLETION: 0%
EST. COMPLETION: TBD
Priority 25 Downtown Active Storefronts Initiative

**Description:** Penalty fees for storefronts that been inactive over one year; allocation of all collected penalty fees toward an incentive program that assists property owners in activating their storefronts; exploration of new tools and recommendations that will require new development in the PBID to activate ground floor space or storefronts. To include citywide business districts or commercial areas.

<table>
<thead>
<tr>
<th>Prioritization Year</th>
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<th>CMO Lead</th>
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<tbody>
<tr>
<td>2015</td>
<td>OED</td>
<td>Blage Zelalich</td>
<td>Kim Walesh</td>
<td>PBCE, CAO</td>
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</tbody>
</table>

**Work being completed:**

☑ Council approved staff’s recommendation for a mandatory vacant storefront registration program and ordinance changes on May 1, 2018.

**What’s next:**

➢ Complete.

---

**Project Status**

**STATUS:** ✔ COMPLETE  **PROJECT COMPLETION:** 100%
Description: Clarify Title 20 to reduce the evidentiary burdens for businesses and property owners seeking to establish a longstanding, legal nonconforming use.

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<thead>
<tr>
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<tbody>
<tr>
<td>2015</td>
<td>PBCE</td>
<td>TBD</td>
<td>Kim Walesh</td>
<td>CAO</td>
</tr>
</tbody>
</table>

Work being completed:

✓ Due to limited staff resources and staff focus on higher prioritized items, a work plan for this item has not been initiated.

What’s next:

➢ TBD
**Priority 27 Medical Marijuana**

**Description:** Explore whether to allow medical marijuana distributors, manufacturers, and testing labs to operate in San José, and if so, how many and where.

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>2016</td>
<td>Police</td>
<td>Wendy Sollazzi</td>
<td>Michelle McGurk</td>
<td>PBCE</td>
</tr>
</tbody>
</table>

**Work being completed:**

- The three State cannabis licensing authorities published emergency regulations in fall 2017 based on the new law for the commercial medicinal and adult-use cannabis industries. The implementation date for the issuance of commercial cannabis licenses was January 1, 2018.
- In response to Council direction, staff brought forward recommendations to the City Council at the January 15, 2019 Council meeting to allow cannabis manufacture, distribution and testing businesses to locate within San José and to establish land use, regulatory, and tax ordinance provisions for those business types.
- By accepting the staff recommendations and approving Mayor Sam Liccardo’s January 15, 2019 memo, Council approved the resolution and ordinance amendments brought by staff.
- At the January 15, 2019 Council meeting, Councilmembers also requested additional updates from staff and made five referrals to the Council Prioritization Process through Yellow Lighted items.

**What’s next:**

- This item is considered complete, although staff intend to follow-through on Council directives to provide additional information as well as follow-through on Green Lighted items.
- Five additional cannabis-related items were Yellow Lighted and referred to the next Council Prioritization Setting Session.

**Project Status**

**STATUS:** ✓ COMPLETE  PROJECT COMPLETION: 100%

**EST. COMPLETION:** January 2019