2009-2013 Forecast
FIVE-YEAR FORECAST DRIVERS
Alternate Forecast Scenarios

BASE CASE	2009	2010	2011	2012	2013
Real Gross Domestic Product (% Change)	3.20%	3.00%	3.20%	3.30%	3.50%
Total US Employment Rate (% Change)	1.12%	1.25%	1.32%	1.33%	1.38%
Total County Employment Rate (% Change)	1.65%	1.70%	1.70%	1.65%	1.60%
County Unemployment Rate	4.78%	4.59%	4.36%	4.14%	4.04%

OPTIMISTIC CASE	2009	2010	2011	2012	2013
Real Gross Domestic Product (% Change)	3.40%	3.20%	3.40%	3.50%	3.70%
Total US Employment Rate (% Change)	1.32%	1.45%	1.52%	1.53%	1.58%
Total County Employment Rate (% Change)	2.30%	2.40%	2.40%	2.40%	2.40%
County Unemployment Rate	4.57%	4.32%	4.03%	3.74%	3.57%

PESSIMISTIC CASE	2009	2010	2011	2012	2013
Real Gross Domestic Product (% Change)	2.20%	2.00%	2.20%	2.30%	2.50%
Total US Employment Rate (% Change)	0.12%	0.75%	1.22%	1.23%	1.28%
Total County Employment Rate (% Change)	1.00%	1.10%	1.20%	1.20%	1.30%
County Unemployment Rate	6.00%	6.25%	5.50%	5.31%	5.24%

2009-2013 Forecast
PROJECTED FIVE-YEAR OPERATING MARGINS
Alternate Forecast Scenarios

BASE CASE	2009	2010	2011	2012	2013
TOTAL REVENUES ($)	855,953,000	854,830,000	881,580,000	914,142,000	950,460,000
GROWTH RATE		(0.13%)	3.13%	3.69%	3.97%
TOTAL EXPENDITURES ($)	878,287,000	919,680,000	951,919,000	989,211,000	1,023,025,000
GROWTH RATE		4.71%	3.51%	3.92%	3.42%
OPERATING MARGIN - BASE	**(22,334,000)**	**(42,516,000)**	**(5,489,000)**	**(4,730,000)**	**2,504,000**

OPTIMISTIC CASE	2009	2010	2011	2012	2013
TOTAL REVENUES ($)	869,038,000	871,213,000	901,337,000	937,842,000	976,410,000
GROWTH RATE		0.25%	3.46%	4.05%	4.11%
TOTAL EXPENDITURES ($)	878,287,000	913,583,000	939,310,000	969,663,000	996,081,000
GROWTH RATE		4.02%	2.82%	3.23%	2.72%
OPERATING MARGIN - OPTIMISTIC	**(9,249,000)**	**(33,121,000)**	**4,397,000**	**6,152,000**	**12,150,000**

PESSIMISTIC CASE	2009	2010	2011	2012	2013
TOTAL REVENUES ($)	835,111,000	815,067,000	835,355,000	863,575,000	887,420,000
GROWTH RATE		(2.40%)	2.49%	3.38%	2.76%
TOTAL EXPENDITURES ($)	878,287,000	916,618,000	955,172,000	999,198,000	1,040,336,000
GROWTH RATE		4.36%	4.21%	4.61%	4.12%
OPERATING MARGIN - PESSIMISTIC	**(43,176,000)**	**(58,375,000)**	**(18,266,000)**	**(15,806,000)**	**(17,293,000)**